

## R E F E R E N C E S

PROFESSIONAL

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P5

**Maxime Frappier, senior architect - founder**  
**Thu-Nhon Luu, senior architect - partner**  
**Veronica Lalli, architect - associate**  
**Marco Manini, senior architect - founder**  
**Jean-Marc Deromedi, manager - founder**

2. \_\_\_\_\_ACDF  
3. \_\_\_\_\_MSDL  
4. \_\_\_\_\_ACDF  
5. \_\_\_\_\_Marco Manini  
6. \_\_\_\_\_Aprim Interior Design

ACADEMIC

A1  
A2  
A3

**Jill Stoner, architecture school director**  
**Pascal Hofstein, professor - architect**  
**Bertrand Segers, professor - artist**

7. \_\_\_\_\_Azrieli school of architecture  
8. \_\_\_\_\_Paris La Villette school of arch.  
9. \_\_\_\_\_Paris La Villette school of arch.

# ACDF

Montreal, 27th february 2025

**Subject: Letter of recommendation for Marion Caroline Roux**

To whom it may concern,

It is with great pleasure that I warmly recommend Marion Caroline Roux, architect at ACDF, with whom I have had the privilege of collaborating closely on designs for over three years now. In the 25 years I've been in the profession, I've rarely met someone as dedicated, committed and rigorous as Marion. Her unwavering commitment to architectural excellence, her ability to navigate with ease between creativity and technical constraints, and her unshakeable determination to bring each project to the highest level of quality, make her an exceptional professional.

Marion counts neither her time nor her energy. She works with remarkable dedication, far exceeding the usual expectations without anyone asking her to. Late at night, early in the morning, she's there, fine-tuning a detail, optimizing a solution, pushing the thought process further. Her commitment is spontaneous, natural, never dictated by obligation, but always driven by personal demands and a deep attachment to the quality of the work accomplished. She embodies that rare breed of professional for whom every project is a responsibility, a challenge that she meets with an exemplary sense of duty and rigor.

Beneath her composed appearance and natural reserve, Marion embodies a quiet strength that commands respect and trust. Her methodical rigour and sense of analysis enable her to grasp complex issues quickly, while her discretion masks a sharp intelligence and a remarkable ability to adapt. In the face of challenges and tensions, she never lets herself be thrown off balance: with calmness and lucidity, she takes a pragmatic look at each situation and always finds fair and effective solutions.

Her intellectual rigour does not prevent her from possessing the sensitivity needed to produce projects of the highest aesthetic quality. She knows how to listen, understand and translate the aspirations of a project into relevant proposals, combining conceptual accuracy with technical mastery.

Marion doesn't just execute: she thinks, she thinks further, she anticipates. She's one of those rare people who elevate a project through their presence, their commitment and the depth of their thinking. Her contribution to our team goes far beyond her remit; she is a discreet but essential pillar, a driving force behind the design process whose contribution is measured in terms of both finesse and impact.

I recommend Marion Caroline Roux without reservation, convinced that her talent and professionalism will shine through in any context.

Best regards,



Maxime-Alexis Frappier, senior partner - President  
OAQ, OAA, AIBC, Fellow RAIC

6250, rue Hutchison, suite 201  
Montréal, QC H2V 4C5  
514 456-1151

Montreal, December 20, 2024

**Subject: Letter of recommendation for Marion Roux**

Dear Sir/Madam

Ms. Marion Roux worked for MSDL Architectes from August 2018 to July 2022, as an intern architect. She had the opportunity to gain valuable professional experience within our firm by participating in the development of several architectural projects, notably in data center projects, the complete redevelopment of the AtkinsRéalis (SNC-Lavalin) head office, as well as the interior fit-out of one of Concordia University Sciences Pavillon.

For these projects, she was especially involved in the preparation of schematic, preliminary and constructions drawings, demonstrating, among other things, confidence and efficiency in the use of Revit modeling. Passionate and hard-working, she stood out for her integrity and the quality of her work and her versatility. She was very much appreciated.

I would like to invite you to consider Marion Roux for a position with your firm and invite you to contact me should you require any further information.

Yours sincerely



Thu-Nhon Luu  
Architect Partner PA LEED BD+C

October 4<sup>th</sup>, 2024

**SUBJECT: LETTER OF REFERENCE FOR MS. MARION ROUX**

Dear whomever it may concern,

I have had the pleasure of knowing Marion Roux since the summer of 2022. Upon her arrival at ACDF Architecture, Marion was integrated into a project I was leading—the Barclay Tower project in Vancouver, a nearly 50-storey residential tower that incorporates both market and social housing. Despite being new to the firm, she quickly adapted, immersing herself in our workflow and rapidly grasping the structure of the project. She diligently studied and absorbed the existing project details, enabling her to stay current on the file and confidently respond to client inquiries.

Marion went on to work on numerous other projects with various project leaders at ACDF Architecture. We reconnected in the fall of 2023 when I had the pleasure of working with her on UTILE's Le Cardinal development. This project, located in the historically rich Griffintown neighborhood of Montreal, represents an innovative approach to residential development and financing. The development comprises 285 units of student housing and incorporates a heritage building, with public financing sourced from multiple entities, adding complexity to the design guidelines, standards, and expanding the stakeholder group beyond what is typical for residential projects. Marion navigated this array of complexities with ease, maintaining a comprehensive understanding of the multiple factors and stakeholders involved. She participated actively in coordination and client meetings and took the lead on BIM modeling and project design, including mounting presentations and code compliance studies. Integrating so many stakeholders on a historically rich site with active community input, while achieving a visually appealing, budget-conscious design that satisfies all parties, is a true challenge. Marion's relentless dedication and hard work contributed to creating a project that can be deemed a success despite the many complexities.

Marion's skills are adaptable and continuously evolving. Overall, she is reliable, passionate, and committed to achieving the best outcomes for both the project and the practice. She consistently pushes the limits to learn more and exceed expectations.

I strongly recommend Marion and am confident that she will be an asset to any firm she joins. Please feel free to contact me if you would like further information.

Sincerely,

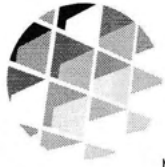


Veronica Lalli

Project Manager, Architect, OAQ, PMP

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MANINI  
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[www.marcomaniniarchitecte.com](http://www.marcomaniniarchitecte.com)

Montreal, 26<sup>th</sup> of Novembre, 2017

**Subject : Letter of recommendation for Marion Roux**

To whom it may concern,

Ms. Marion Caroline Roux worked in my office from September 1<sup>st</sup> to November 17, 2017 as an architectural intern.

She was involved in the study phases (preparation of files for CCU) for two projects, preparation of interior layout plans for a residential project and she did 3D modeling on Revit.

During her time with us, I found her to be motivated, hard-working, organized, punctual and discreet.

Satisfied with her work, I highly recommend her.

Please do not hesitate to contact me should you require any further information.

Yours sincerely

Marco Manini, architecte



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## Reference Letter for Ms Marion Roux

To Whom it may concern:

This is to certify that Miss Marion Roux worked in our Interior Design studio, in 2009 as a first work experience when she was a high school student and in 2011 after her first year of architecture studies. On that second occasion she supported our architect in various tasks pertaining to two projects: the design of a professional showroom for the German hospital equipment manufacturer Draeger and the renovation of Louis Dreyfus' Singapore headquarter in a conservation "shop house" in the area of China Town. Her involvement included in-house project development on Autocad as well as site visits.

Marion is a very reliable young woman and has demonstrated a lot of passion for this profession. We were very happy with the help she provided us and wish her good luck in her career as an architect.

Singapore, November 27<sup>th</sup> 2013

  
Jean-Marc Deromedi  
General Manager





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Ottawa, ON K1S 5B6 Canada  
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Fax: (613) 520-2849

4 September 2016

LETTER OF RECOMMENDATION: Marion Roux

This letter is to certify that Marion ROUX has successfully completed the Master program at Azrieli School of Architecture and Urbanism, Carleton University, receiving her Master of Architecture degree in May 2016.

Transferring from the French school of architecture Paris-La Villette in 2014, where she had received her Bachelor's degree, Marion has proven an ability to adapt, fit in and integrate easily. This was confirmed not only by the excellence of her academic work, but also by her contribution to the University as she worked as an assistant in the Architecture school's Technical Data Room, guiding students in their research. She also thrives in group work, as demonstrated when the "Mezzo" project (master studio) was chosen to be displayed in the school gallery and nominated to be published in the school publication *Building22*.

At Carleton, we require a final thesis, which is a yearlong project comprised of both written and design components. Marion's thesis, "Hong Kong High DensCity: Merging Urban Scale with Human Scale," was a visionary exploration of a new infrastructure system for Hong Kong, linking the natural topography of the city with the topography of its financial district. Her thesis was one of only eight out of forty-six to receive a 'Distinction,'—the highest honor bestowed by the University for thesis work. Guest critics at her thesis defense were impressed by her contribution, and especially appreciated her ability to communicate innovative urban strategies graphically and verbally during her defense.

I am confident she will be an asset to any firm to which she may apply. Please contact me if you would like further evidence of her capacity.

Sincerely,

Jill Stoner

Director and Professor, Azrieli School of Architecture and Urbanism



**Pascal Q. HOFSTEIN**  
Architecte D P L G

Professor of Architecture / Ecole de Paris La Villette.  
Former Adjunct Professor of Architecture / Columbia University, New York.  
Former Professor of Architecture / New York Institute of Technology, New York.  
Président / Société Française des Architectes, Paris.

## Recommendation for Marion ROUX

Paris, December 15<sup>th</sup> 2013.

To whom it may concern.

This is to certify that Marion ROUX has been a student in my second year design studio during the academic year 2012 / 2013, at the Ecole Nationale Supérieure de Paris la Villette.

Marion is extremely rigorous and passionate about architecture.

Her architectural projects are a true reflection of her personality: subtle, delicate, and extremely ingenious.

She has a true plastic and spatial sense which she has been developing throughout the past academic year, especially during the 2013 Spring term.

She has been involved with two projects: First, a 15m x 15m house, where the issue of dwelling in a "flat" field stretched the manipulation of planimetrics skills. Secondly, the exercise based on the Free Plan confronted her with the issue of the simultaneity of the plan and sectional skills.

She is tenacious, curious, witty, precise and dedicated to her work.

I am confident she will be an asset to any school she may apply and I am strongly recommending her application.

I remain available for further comments at anytime.

Sincerely yours,

**Pascal Q. HOFSTEIN**



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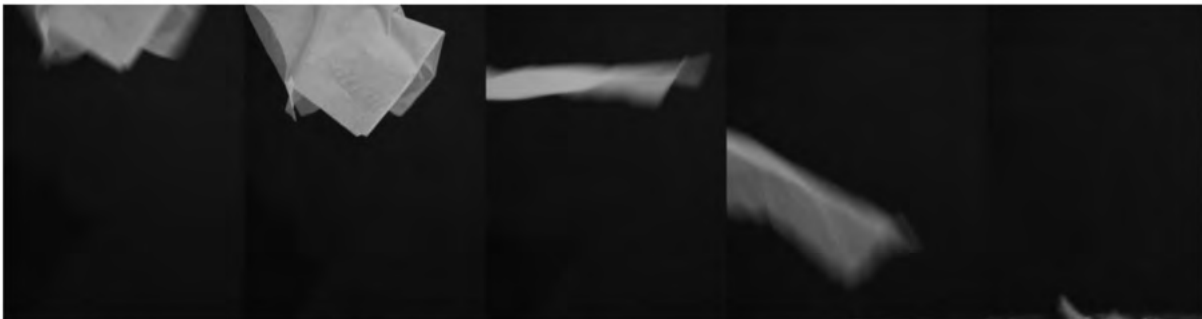


Bertrand S E G E R S  
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bs@gloshmol.com

Aubervilliers, le 16/12/2013

Re: Recommendation letter Marion Roux



“Veil’s fall”: Project on verticality, Marion Roux, 2013

To whom it may concern.

I am delighted to recommend my former student Marion Roux to your attention.

Marion attended my Art class last year. She is an enthusiastic student and showed high involvement and interest as well as a high level of demand on her own work and realizations for each exercise and case study we went through.

Marion also demonstrated her constant capacity to learn and improve, to build a methodology to reach the completion of sensible and controlled objects and projects, both in their construction and in her personal conceptual approach of space.

I trust that she will bring these skills and mind set to your institution and will be able to further develop and enrich them in her Masters years and I warmly support her application.

Best regards,

Bertrand Segers  
architecte DPLG - artiste  
maître assistant en art à l'école d'architecture Paris la Villette